

**MINUTES OF BOC WORK SESSION  
COBB COUNTY BOARD OF COMMISSIONERS  
OCTOBER 12, 2021  
1:30 PM**

The Work Session of the Cobb County Board of Commissioners was held on Tuesday, October 12, 2021 at 1:30 p.m. in the second-floor public meeting room at 100 Cherokee Street, Cobb County Building, Marietta, Georgia. Present and comprising a quorum of the Board were:

Chairwoman Lisa Cupid  
Commissioner JoAnn Birrell - Not Present  
Commissioner Keli Gambrill  
Commissioner Jerica Richardson  
Commissioner Monique Sheffield

**CALL TO ORDER**

Chairwoman Cupid called the meeting to order at 1:31 p.m.

**PRESENTATIONS**

**1. To present departmental and agency presentations for the FY2023-2024 Biennial Budget cycle.**

Flynn Brody, District Attorney, provided the FY2023-2024 Biennial Budget cycle presentation for the District Attorney's Office.

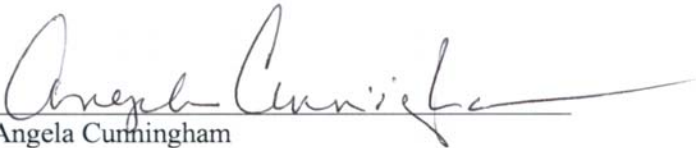
*Chairwoman Cupid called for a brief recess at 2:11 p.m.; the meeting reconvened at 2:20 p.m.*

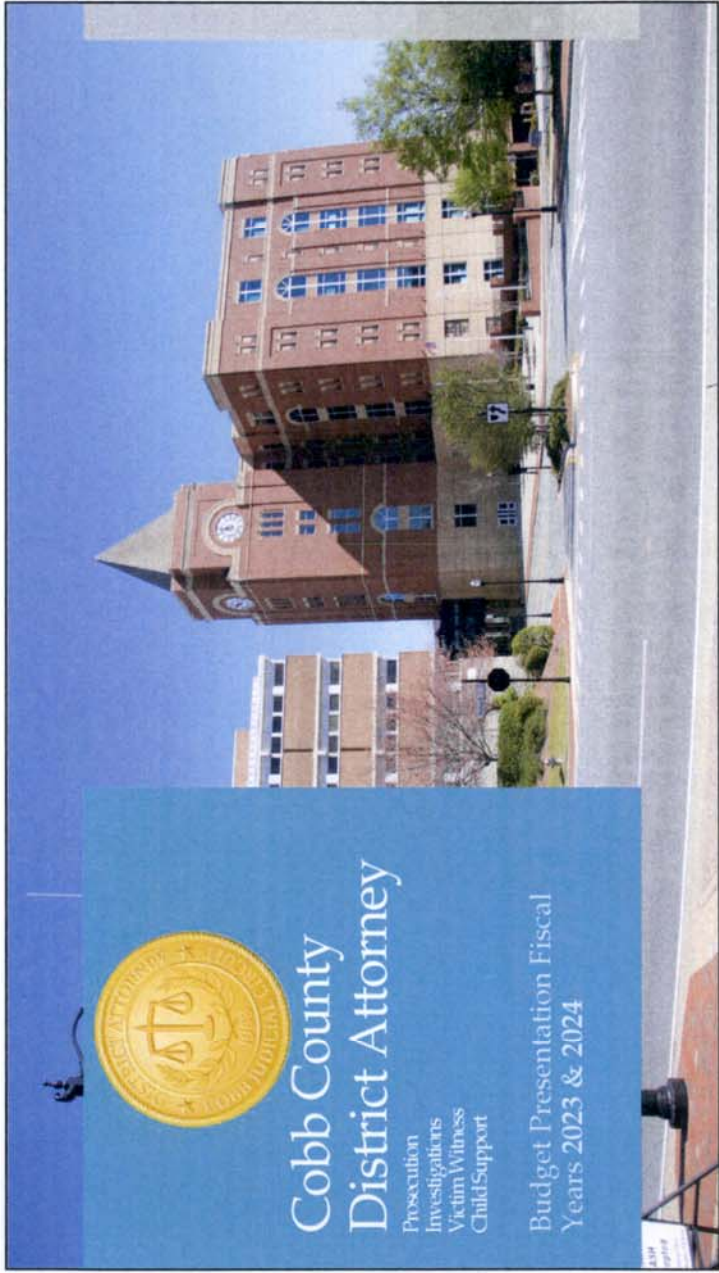
Drew Raessler, Transportation Agency Director provided the FY2023-2024 Biennial Budget cycle presentation for the Department of Transportation..

A copy of the information presented is attached and made a part of these minutes.

**ADJOURNMENT**

The meeting was adjourned at 3:10 p.m.

  
Angela Cunningham  
Deputy County Clerk  
Cobb County Board of Commissioners



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## Challenges & Opportunities for Improvements

- Staffing
  - Number of staff does not meet the service need of our community
  - Retention and Competitive Pay
  - Victim Witness is heavily grant funded (67%) and will be facing 20% cut for FY2023
- Early Intervention Court
  - Will expedite nonviolent cases (Restorative Justice Initiative)
  - Quicker access to court system
  - Reduction in calendar load to allow focus on serious/violent felonies

Prepared by: Office of the District Attorney, Cobb County, Georgia



## District Attorney General Fund Budget

This increase to our general fund budget will allow us to continue our efforts in alternative sentencing methods while also focusing on the prosecution of violent crimes.

|                     | Adopted 2021        | Adopted 2022        | Proposed 2023       | Proposed 2024       |
|---------------------|---------------------|---------------------|---------------------|---------------------|
| Personnel           | \$8,962,934         | \$9,208,343         | \$11,654,369        | \$11,654,369        |
| Operating           | \$793,441           | \$793,441           | \$931,821           | \$871,241           |
| Capital             | \$150,000           | \$0                 | \$90,000            | \$90,000            |
| Transfer Out        | \$282,855           | \$328,460           | \$328,460           | \$328,460           |
| <b>TOTAL</b>        | <b>\$10,189,230</b> | <b>\$10,330,244</b> | <b>\$13,004,650</b> | <b>\$12,944,070</b> |
| Increase (Decrease) | \$1,597,550         | \$141,014           | \$2,674,406         | (\$60,580)          |
| % Change            | 18%                 | 1.4%                | 25%                 | 0.47%               |

COBB COUNTY

Prepared by: Office of the District Attorney, Cobb County, Georgia





## District Attorney General Fund Personnel Budget

|                     | Adopted<br>2021 | Adopted<br>2022 | Proposed 2023 | Proposed 2024 |
|---------------------|-----------------|-----------------|---------------|---------------|
| Personnel           | \$8,962,934     | \$9,208,343     | \$11,654,369  | \$11,654,369  |
| Increase (Decrease) | \$1,236,682     | \$245,409       | \$2,446,026   | 0             |
| % Change            |                 | 2.7%            | 26%           | 0             |
| New Positions       | 0               | 0               | 24            | 0             |



COBB COUNTY



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### Fiscal Year 2023 Detailed Personnel Request

| Position                                                 | Cost               | Justification                                                                                                                                                                                                                     |
|----------------------------------------------------------|--------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Assistant District Attorney (Legislative) – 6 Positions  | \$817,612          | ADA – Deputy Chief<br>ADA – Accountability Courts<br>ADA – Sexual Assault Unit<br>ADA – Major Case<br>ADA – Elder Abuse<br>ADA – Duty DA                                                                                          |
| Legal Administrative Specialist (Grade 13) – 6 Positions | \$438,743          | Legal Administrative Specialist are the admin support for each of the requested ADAs                                                                                                                                              |
| Investigator II, DA (Grade S104) – 6 positions           | \$607,951          | Investigators are the support for each of the above requested ADAs                                                                                                                                                                |
| Victim Advocate (Grade 15) – 6 positions                 | \$466,007          | Victim Advocates serve as the victim support for each of the above requested ADAs                                                                                                                                                 |
| <b>TOTAL – (Salaries 6012)</b>                           | <b>\$2,330,313</b> |                                                                                                                                                                                                                                   |
| Reclass of 5 FT and 2 PT positions                       | \$55,393           | Reclass of two Legal Admin Specialist Grade 13 to Court Support Supervisor Grade 20, Reclass three Admin Spec I Grade 6 to Judicial Admin Tech II Grade 9, and two PT Admin Spec I Grade 5P to PT Judicial Admin Tech II Grade 7P |
| Salaries – Part-Time (6018) -                            | \$60,320           | Assistant District Attorney – Part-time (Grade 20P) – 1 Position – will serve as a floater to ADA's                                                                                                                               |
| <b>TOTAL PERSONNEL CHANGE</b>                            | <b>\$2,446,026</b> |                                                                                                                                                                                                                                   |
| <b>STEP &amp; GRADE (Sworn)</b>                          | <b>\$18,009</b>    | Step & Grade for Investigators                                                                                                                                                                                                    |

Budget Presentation Fiscal Year 2023 & 2024

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## District Attorney General Fund Operating Budget

|                     | Adopted<br>2021 | Adopted<br>2022 | Proposed<br>2023 | Proposed<br>2024 |
|---------------------|-----------------|-----------------|------------------|------------------|
| Operating           | \$ 793,441      | \$ 793,441      | \$931,821        | \$871,241        |
| Increase (Decrease) | \$ 149,690      | \$ 0            | \$138,380        | \$0              |
| % Change            | 23%             | 0%              | 17.4%            | .04%             |



COBB COUNTY

Budget Presentation Fiscal Years 2023 & 2024



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### Fiscal Year 2023 Detailed Operating Request

| Description                    | Cost             | Justification                                                                                                                                                                                                                                         |
|--------------------------------|------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| General Office Supplies (6116) | \$20,000         | Requested increase to cover additional office supplies needed to support additional staff. These expenses will cover office supplies used in daily operations.                                                                                        |
| Accountable Equipment (6258)   | \$60,580         | Requested increase to cover the cost for items such as desk phones, PCs, laptops, printers, furniture and chairs for current and additional staff.                                                                                                    |
| Travel Training (6400)         | \$20,000         | Requested increases needed for training. Many employees have not received the training per year that is needed. Some ADA's who are in specialized units where additional training is desired above their required ABA hours has not been fulfillable. |
| Memberships (6584)             | \$25,000         | Requested increase to cover the cost of Assistant District Attorneys Cobb Bar dues, State Bar dues, National District Attorney's Association, Georgia Association of Chief's of Police and the Cobb Chamber.                                          |
| Misc.                          | \$12,800         | Requested increases to line items; food service supplies, uniforms and clothing, travel business, office machine maintenance and commendations and awards                                                                                             |
| <b>Total</b>                   | <b>\$138,380</b> |                                                                                                                                                                                                                                                       |

NSN1

Budget Presentation Fiscal Years 2023 & 2024

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## Slide 8

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**NSN1** Check to see what all you want this to say. This one line  
erased 25 lines.

Norton, Shelly N., 6/18/2021



## District Attorney General Fund Capital Budget

|                     | Adopted<br>2021 | Adopted<br>2022 | Proposed<br>2023 | Proposed<br>2024 |
|---------------------|-----------------|-----------------|------------------|------------------|
| Capital             | \$ 150,000      | \$ 0            | \$ 90,000        | \$ 90,000        |
| Increase (Decrease) | \$ 150,000      | \$ 0            | \$ 90,000        | \$ 0             |
| % Change            | 100%            | 0%              | 100%             | 0%               |



COBB COUNTY



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| Fiscal Year 2023 Detailed Capital Request |                 |                                                                                                                                                                                                                                           |
|-------------------------------------------|-----------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Description                               | Cost            | Justification                                                                                                                                                                                                                             |
| Autos, Vans, Trucks, Motorcycles (8605)   | \$90,000        | Addition of 3 vehicles @ \$30k to DA Fleet for Investigations (transport of victims/witnesses and investigations field work). We also request that 3 electric vehicles be replaced with gas vehicles due to the nature of department use. |
| <b>Total</b>                              | <b>\$90,000</b> |                                                                                                                                                                                                                                           |



| Fiscal Year 2024 Detailed Capital Request |                 |                                                                                                                              |
|-------------------------------------------|-----------------|------------------------------------------------------------------------------------------------------------------------------|
| Autos, Vans, Trucks, Motorcycles (8605)   | \$90,000        | Addition of 3 vehicles @ \$30k to DA Fleet for Investigations (transport of victims/witnesses and investigations field work) |
| <b>Total</b>                              | <b>\$90,000</b> |                                                                                                                              |

Budget Presentation Fiscal Years 2023 & 2024

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## District Attorney General Fund Budget

This increase to our general fund budget will allow us to continue our efforts in alternative sentencing methods while also focusing on the prosecution of violent crimes.

|                     | Adopted<br>2021     | Adopted<br>2022     | Proposed<br>2023    | Proposed 2024       |
|---------------------|---------------------|---------------------|---------------------|---------------------|
| Personnel           | \$8,962,934         | \$9,208,343         | \$11,654,369        | \$11,654,369        |
| Operating           | \$793,441           | \$793,441           | \$931,821           | \$871,241           |
| Capital             | \$150,000           | \$0                 | \$90,000            | \$90,000            |
| Transfer Out        | \$282,855           | \$328,460           | \$328,460           | \$328,460           |
| <b>TOTAL</b>        | <b>\$10,189,230</b> | <b>\$10,330,244</b> | <b>\$13,004,650</b> | <b>\$12,944,070</b> |
| Increase (Decrease) | \$1,597,550         | \$141,014           | \$2,674,406         | (\$60,580)          |
| % Change            | 18%                 | 1.4%                | 25%                 | 0.47%               |

COBB COUNTY



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## District Attorney Victim Witness Budget

Healthy and secure budgets will ensure long-term sustainability and business continuity in staff compliance with mandates set forth in GA's Crime Victims' Bill of Rights.

|                     | Adopted<br>2021  | Adopted<br>2022    | Proposed 2023      | Proposed 2024      |
|---------------------|------------------|--------------------|--------------------|--------------------|
| Personnel           | \$686,239        | \$832,670          | \$904,568          | \$904,568          |
| Operating           | \$149,697        | \$185,697          | \$202,677          | \$202,677          |
| Capital             | \$0              | \$0                | \$0                | \$0                |
| <b>Total</b>        | <b>\$835,936</b> | <b>\$1,018,367</b> | <b>\$1,107,245</b> | <b>\$1,107,245</b> |
| Increase (Decrease) | (\$89,499)       | \$182,431          | \$88,878           | \$88,878           |
| % Change            | 9.6%             | 21.9%              | 8.7%               | 0%                 |

COBB COUNTY

City of Cobb County District Attorney Office, 2024



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## District Attorney Victim Witness Personnel Budget

The requested increase to personnel will improve and enhance the overall effectiveness of the Unit's organization structure and direct delivery of services.

|                     | Adopted<br>2021 | Adopted<br>2022 | Proposed 2023 | Proposed 2024 |
|---------------------|-----------------|-----------------|---------------|---------------|
| Personnel           | \$686,239       | \$832,670       | \$904,568     | \$904,568     |
| Increase (Decrease) | (\$106,999)     | \$146,431       | \$71,898      | \$0           |
| % Change            |                 | 21%             | 8.6%          | 0%            |
| New Positions       | 0               | 0               | 1             | 0             |



COBB COUNTY



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| Fiscal Year 2023 Detailed Personnel Request |                 |                                                                                                                                                                |
|---------------------------------------------|-----------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Position                                    | Cost            | Justification                                                                                                                                                  |
| Judicial Admin Tech II                      | \$64,035        | New administrative support position dedicated to more accurately reflect duties and responsibilities of the position in fulfilling legal mandates of the Unit. |
| <b>TOTAL - (Salaries 6012)</b>              | <b>\$64,035</b> |                                                                                                                                                                |
| Reclass of 1 FT positions                   | \$7,863         | Reclass one Admin Specialist I Grade 6 to Judicial Admin Tech II Grade 9                                                                                       |
| <b>TOTAL PERSONNEL CHANGE</b>               | <b>\$71,898</b> |                                                                                                                                                                |

Budget Presentation Fiscal Years 2023 & 2022

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## District Attorney Victim Witness Operating Budget

The requested increase in Operating is primarily for travel-training for Victim Advocates and Victim Outreach initiatives as grant funds in this area have been significantly decreased.

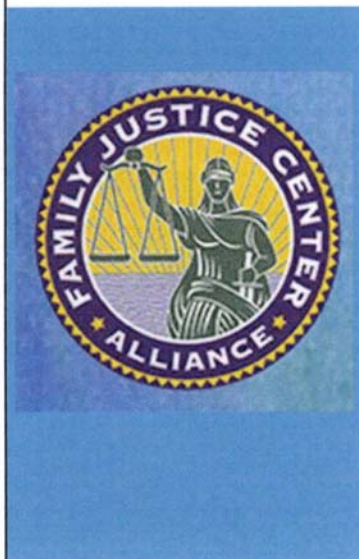
|                     | Adopted<br>2021 | Adopted<br>2022 | Proposed<br>2023 | Proposed<br>2024 |
|---------------------|-----------------|-----------------|------------------|------------------|
| Operating           | \$149,697       | \$185,697       | \$202,677        | \$202,677        |
| Increase (Decrease) | \$17,500        | \$36,000        | \$16,980         | \$0              |
| % Change            | 13%             | 24%             | 9%               | 0%               |



COBB COUNTY

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## Family Justice Center



Personnel - \$390,046

- FJC Director
- 2 FJC Navigators
- 2 FJC Administrators

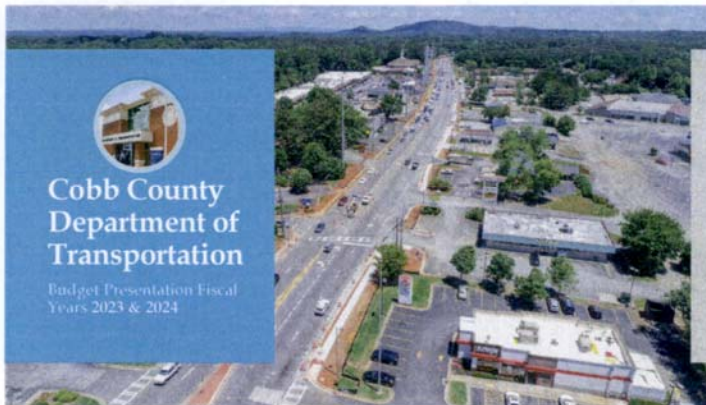
Operating - \$45,000

- marketing materials
- technology
- case management system
- other supplies

Capital - \$ TBD

- property/building

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Cobb County's Department of Transportation plans, designs, manages and operates an intermodal transportation system in a fiscally responsible manner to promote safe and efficient travel throughout Cobb County.

## MISSION STATEMENT

Budget Presentation Fiscal Years 2023 & 2024

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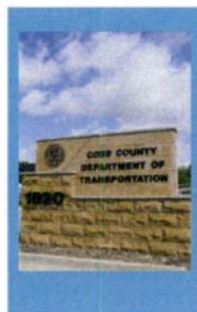
## Department of Transportation



COBB COUNTY

Budget Presentation Fiscal Years 2023 & 2024

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## Challenges & Opportunities for Improvements

- Break cycle of responsive maintenance
- Improve emergency resilience
- Address increasing service demands
- Improve customer service experience

Budget Presentation Fiscal Years 2023 & 2024

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## Transportation General Fund

|                     | Adopted 2021 | Adopted 2022 | Requested 2023 | Requested 2024 |
|---------------------|--------------|--------------|----------------|----------------|
| Personnel           | \$15,536,403 | \$15,835,151 | \$19,277,157   | \$19,297,940   |
| Operating           | \$3,247,005  | \$3,366,106  | \$4,649,216    | \$4,589,915    |
| Capital             | \$ -         | \$ -         | \$4,842,500    | \$7,160,500    |
| Transfers Out       | \$515,000    | \$ 565,000   | \$565,000      | \$565,000      |
| Total               | \$19,298,408 | \$19,766,257 | \$29,333,873   | \$31,613,355   |
| Positions           | 0            | 0            | 48             | 0              |
| Increase (Decrease) | \$181,982    | \$ 467,849   | \$9,567,616    | \$2,279,482    |
| % Change            | 0.95%        | 2.42%        | 48.40%         | 7.77%          |

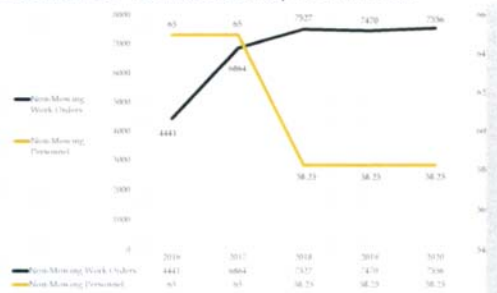
## Road Maintenance

COBB COUNTY

Budget Communications Fiscal Years 2023 & 2024

COBB COUNTY

## Road Maintenance: Work Orders / Personnel



Budget Communications Fiscal Years 2017 & 2018

## Road Maintenance: Challenges / Opportunities

### Vehicles



2002 Mack Tandem; 286,000 miles

### Satellite Facilities



Budget Communications Fiscal Years 2018 & 2019



### Road Maintenance Personnel Request: \$1,787,399

#### 21 Positions Requested:

- 9 crew-level positions to eliminate transfer of staff to mowing
  - 11 crew-level positions to address work order frequency
  - 1 Assistant Division Manager to coordinate daily operations, training, certificates, and material requisitions
- ✓ Reduce lead times from 4 months to 2 weeks
  - ✓ Transition from reactive to proactive
  - ✓ Enhanced litter clean-up and landscape maintenance
  - ✓ Reduced risk from emergency maintenance

Budget Presentation Fiscal Years 2023 & 2024



### Road Maintenance Operating Request: \$412,194

- Increased cost of materials
- Operational impacts of positions
- Contract debris removal (storms/trees)

Budget Presentation Fiscal Years 2023 & 2024



### Road Maintenance Capital Request: \$4,250,000

- Replace 23 vehicles that have far exceeded useful life (60 qualify)
- Satellite Facility construction (\$2.75M)

Budget Presentation Fiscal Years 2023 & 2024



### Maintenance Division General Fund Budget

|                     | Adopted 2021 | Adopted 2022 | Requested 2023 | Requested 2024 |
|---------------------|--------------|--------------|----------------|----------------|
| Personnel           | \$5,555,952  | \$5,825,754  | \$7,613,153    | \$7,619,298    |
| Operating           | \$1,109,552  | \$1,109,552  | \$1,521,746    | \$1,476,546    |
| Capital             | \$ -         | \$ -         | \$ 4,250,000   | \$6,750,000    |
| Total               | \$6,665,504  | \$6,935,306  | \$13,384,899   | \$15,845,844   |
| Increase (Decrease) | \$(519,392)  | \$269,802    | \$6,449,593    | \$2,460,945    |
| % Change            | -7.23%       | 4.05%        | 93%            | 18.39%         |

Budget Presentation Fiscal Years 2023 & 2024



COBB COUNTY

# Traffic Operations

COBB COUNTY

## Traffic Operations: Challenges / Opportunities

Traffic Signals



Traffic Management Center



### Operations Personnel Request: \$454,758

#### 6 Positions Requested:

- 2 Traffic Signal Technicians
- 1 Engineering Technician (TMC)
- 1 Engineering Technician (Traffic Calming)
- 1 Traffic Signs & Marking Technician
- 1 Traffic Timing Analyst

- ✓ Satisfy FHWA guidance for TMC and Signal Staffing
- ✓ Appropriately address traffic calming
- ✓ More efficient management of 581 Traffic Signals

Revised Transportation Fund 1 Item 2015 & 2016



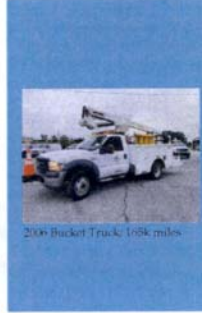


### Operations Operating Request: \$296,034

- Traffic Calming Program (\$150,000)
- Subscription Service Fees (TMC Core Switch)
- New/Replacement Computers
- Conflict monitor tester

Budget Presentation Fiscal Years 2023 & 2024

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2006 Bucket Truck, 169k miles

### Operations Capital Request: \$346,500

- Replace 2 vehicles that have far exceeded useful life
- Purchase 3 vehicles for additional staff
- Sign shop printer replacement
- Replace mobile speed trailer

Budget Presentation Fiscal Years 2023 & 2024

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### Operations Division Budget

|                     | Adopted 2021 | Adopted 2022 | Requested 2023 | Requested 2024 |
|---------------------|--------------|--------------|----------------|----------------|
| Personnel           | \$3,618,128  | \$3,592,548  | \$4,047,306    | \$4,049,300    |
| Operating           | \$1,419,590  | \$1,419,590  | \$1,715,624    | \$1,718,824    |
| Capital             | \$ -         | \$ -         | \$346,500      | \$236,500      |
| Total               | \$5,037,718  | \$5,012,138  | \$6,109,430    | \$6,004,624    |
| Increase (Decrease) | \$178,756    | \$(25,580)   | \$1,097,292    | \$(104,806)    |
| % Change            | 3.68%        | -0.51%       | 21.89%         | -1.72%         |

Budget Presentation Fiscal Years 2023 & 2024

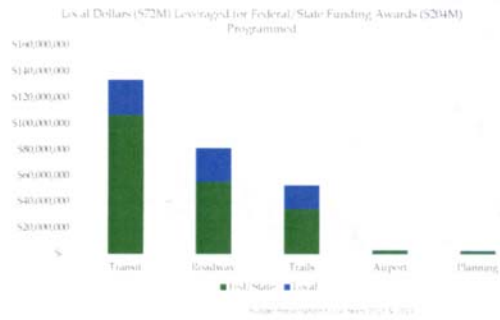
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## Planning

COBB COUNTY

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## Planning: Leveraging Local Funds



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## Planning Personnel Request: \$163,891

### 2 Positions Requested:

- 1 Planner III
- 1 Administrative Specialist III

- ✓ Logical emphasis by mode (Roadway, Intermodal, Active)
- ✓ Opportunity for proactive planning
- ✓ Ability to track and ensure equitable investment
- ✓ Better leverage more funds

Metropolitan Transportation Commission 2021 & 2024

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## Planning Division General Fund Budget

|                     | Adopted<br>2021 | Adopted<br>2022 | Requested<br>2023 | Requested<br>2024 |
|---------------------|-----------------|-----------------|-------------------|-------------------|
| Personnel           | \$145,174       | \$228,498       | \$392,389         | \$392,389         |
| Operating           | \$12,460        | \$12,460        | \$17,310          | \$17,310          |
| Total               | \$157,634       | \$240,958       | \$409,699         | \$409,699         |
| Increase (Decrease) | \$(197,081)     | \$83,324        | \$168,742         | \$ -              |
| % Change            | -55.56%         | 52.86%          | 70.03%            | - %               |

COBB COUNTY

Metropolitan Transportation Commission 2021 & 2024

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## Engineering

COBB COUNTY

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## Engineering Personnel Request: \$221,230

### 2 Positions Requested:

- Contract Project Manager
- Engineer IV

- ✓ *Enhanced inspection ability for developer projects*
- ✓ *More effective development reviews*
- ✓ *More responsive development reviews*

Budget Presentation Fiscal Years 2023 & 2024

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## Engineering Budget

|                        | Adopted<br>2021 | Adopted<br>2022 | Requested<br>2023 | Requested<br>2024 |
|------------------------|-----------------|-----------------|-------------------|-------------------|
| Personnel              | \$1,595,348     | \$1,614,404     | \$1,835,634       | \$1,835,634       |
| Operating              | \$44,690        | \$44,690        | \$196,396         | \$193,546         |
| Capital                | \$ -            | \$ -            | \$65,000          | \$ -              |
| Total                  | \$1,640,038     | \$1,659,094     | \$2,097,030       | \$2,029,180       |
| Increase<br>(Decrease) | \$281,923       | \$19,056        | \$437,936         | \$(67,850)        |
| % Change               | 20.76%          | 1.16%           | 26.40%            | -3.24%            |

Budget Presentation Fiscal Years 2023 & 2024

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# Administration

COBB COUNTY



## Administration Personnel Request: \$281,460

### 3 Positions Requested:

- Accountant I
- Administrative Specialist III
- Human Resource Generalist

- ✓ *Enhanced financial controls and administration*
- ✓ *Improved onboarding capabilities*
- ✓ *Recruitment and retention services*
- ✓ *Expanded Departmental training and development*

Budget Presentation Fiscal Years 2023 & 2024

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## Administration General Fund Budget

|                     | Adopted<br>2021 | Adopted<br>2022 | Requested<br>2023 | Requested<br>2024 |
|---------------------|-----------------|-----------------|-------------------|-------------------|
| Personnel           | \$1,606,654     | \$1,634,991     | \$1,916,451       | \$1,918,725       |
| Operating           | \$62,125        | \$62,125        | \$216,128         | \$208,563         |
| Total               | \$1,668,779     | \$1,697,116     | \$2,132,579       | \$2,127,288       |
| Increase (Decrease) | \$216,266       | \$28,337        | \$435,463         | \$(5,291)         |
| % Change            | 14.89%          | 1.70%           | 25.66%            | -0.25%            |

## Utilities

COBB COUNTY

Budget Presentation Fiscal Years 2021 & 2024

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COBB COUNTY

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### Utility Permitting Operating Requests: \$4,810

Federal Law and State Law is fluid regarding Utility Permitting, changes in the law are being considered at the present time which may affect the County's ability to issue and collect fees for right of way permits in the future

### Capital Request: \$80,000

- Replace two end of life inspector vehicles

Budget Presentation Fiscal Years 2021 & 2024

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## Utilities Permitting General Fund Budget

|                     | Adopted<br>2021 | Adopted<br>2022 | Requested<br>2023 | Requested<br>2024 |
|---------------------|-----------------|-----------------|-------------------|-------------------|
| Personnel           | \$585,371       | \$606,617       | \$610,829         | \$613,060         |
| Operating           | \$ 90,300       | \$90,300        | \$95,110          | \$95,110          |
| Capital             | \$ -            | \$ -            | \$80,000          | \$84,000          |
| Total               | \$675,671       | \$696,917       | \$785,939         | \$792,170         |
| Increase (Decrease) | \$52,593        | \$21,246        | \$89,022          | \$6,231           |
| % Change            | 8.44%           | 3.14%           | 12.77%            | 0.79%             |

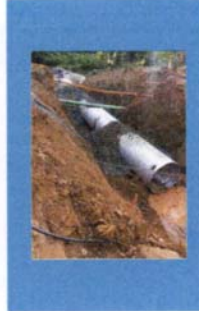
COBB COUNTY

Budget Presentation Fiscal Years 2021 & 2024

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# SPLOST

COBB COUNTY



## SPLOST Personnel Request: \$465,881

### 6 Positions Requested:

- 5 crew-level positions for drainage
- 1 Engineering Technician

- ✓ Average savings of \$100k per drainage project
- ✓ Increased ability to respond to drainage emergencies
- ✓ Time savings on design through survey
- ✓ Creation of two survey field crews

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Budget Presentation Fiscal Years 2023 & 2024

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## One Percent (1%) General Fund Budget

|                        | Adopted<br>2021 | Adopted<br>2022 | Requested<br>2023 | Requested<br>2024 |
|------------------------|-----------------|-----------------|-------------------|-------------------|
| Personnel              | \$1,932,309     | \$1,832,655     | \$2,298,536       | \$ 2,305,996      |
| Operating              | \$65,820        | \$65,820        | \$67,959          | \$63,073          |
| Capital                | \$ -            | \$ -            | \$16,000          | \$ -              |
| Total                  | \$1,998,129     | \$1,898,475     | \$2,382,495       | \$2,369,069       |
| Increase<br>(Decrease) | \$ (40,099)     | \$ (99,654)     | \$484,020         | \$ (13,426)       |
| % Change               | -1.97%          | -4.99%          | 25.50%            | -0.56%            |

# Airport

COBB COUNTY

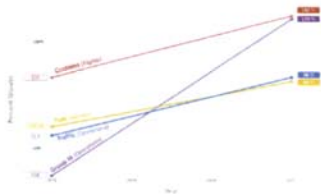
Budget Presentation Fiscal Years 2023 & 2024

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COBB COUNTY

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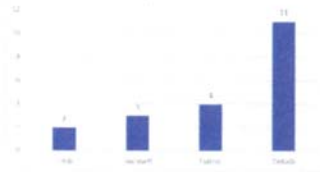
## Airport: Growth and Comparison



Budget Information Fiscal Years 2021 & 2024

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Metro Atlanta Airport Maintenance Crews



### Airport Personnel Request: \$63,174

1 Position Requested:

- Equipment Operator

### Airport Capital Request: \$85,000

1 Vehicle Requested:

- Dump Pick-up Truck

- ✓ \$1.3 million revenues generated from Airport activity must be expensed on airport operating or capital needs.
- ✓ Surplus revenue used for Capital Projects and local shares of Federal/State Project Grants

Budget Information Fiscal Years 2021 & 2024

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### Airport Division General Fund Budget

|                        | Adopted<br>2021 | Adopted<br>2022 | Requested<br>2023 | Requested<br>2024 |
|------------------------|-----------------|-----------------|-------------------|-------------------|
| Personnel              | \$497,467       | \$499,685       | \$562,859         | \$563,538         |
| Operating              | \$262,468       | \$262,468       | \$109,943         | \$107,943         |
| Capital                | \$ -            | \$ -            | \$85,000          | \$90,000          |
| Total                  | \$759,935       | \$762,153       | \$757,802         | \$761,481         |
| Increase<br>(Decrease) | \$209,016       | \$2,218         | \$(4,351)         | \$3,679           |
| % Change               | 37.94%          | 0.29%           | -0.57%            | 0.49%             |

COBB COUNTY

Budget Information Fiscal Years 2021 & 2024

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## Transit

COBB COUNTY

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## Transit Division



To connect employment centers and communities, move people, and provide a safe, reliable, and dependable transit service.

## MISSION STATEMENT

Budget Presentation Fiscal Years 2023 & 2024

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## Transit Fund Budget

|                     | Adopted 2021 | Adopted 2022  | Requested 2023 | Requested 2024 |
|---------------------|--------------|---------------|----------------|----------------|
| Personnel           | \$1,322,842  | \$1,347,784   | \$1,902,711    | \$1,905,258    |
| Operating           | \$29,129,617 | \$27,999,843  | \$30,790,766   | \$31,187,249   |
| Capital             | \$45,000     | \$ 145,000    | \$190,000      | \$190,000      |
| Contingency         | \$29,220     | \$ -          | \$ -           | \$ -           |
| Total               | \$30,526,679 | \$29,492,627  | \$32,883,477   | \$33,282,507   |
| Increase (Decrease) | \$5,103,934  | \$(1,034,052) | \$3,390,850    | \$399,030      |
| % Change            | 20.08%       | -3.39%        | 11.50%         | 1.21%          |

Budget Presentation Fiscal Years 2023 & 2024

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## Transit Fund Budget

|                     | Adopted 2021 | Adopted 2022  | Requested 2023 | Requested 2024 |
|---------------------|--------------|---------------|----------------|----------------|
| Personnel           | \$1,322,842  | \$1,347,784   | \$1,902,711    | \$1,905,258    |
| Operating           | \$29,129,617 | \$27,999,843  | \$30,790,766   | \$31,187,249   |
| Capital             | \$45,000     | \$ 145,000    | \$190,000      | \$190,000      |
| Contingency         | \$29,220     | \$ -          | \$ -           | \$ -           |
| Total               | \$30,526,679 | \$29,492,627  | \$32,883,477   | \$33,282,507   |
| Increase (Decrease) | \$5,103,934  | \$(1,034,052) | \$3,390,850    | \$399,030      |
| % Change            | 20.08%       | -3.39%        | 11.50%         | 1.21%          |

Budget Presentation Fiscal Years 2023 & 2024

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## General Fund Transit Component

|                     | Adopted 2021  | Adopted 2022 | Requested 2023 | Requested 2024 |
|---------------------|---------------|--------------|----------------|----------------|
| Transfers           | \$17,093,809  | \$17,439,539 | \$18,931,626   | \$18,446,679   |
| Increase (Decrease) | \$(2,657,936) | \$345,730    | \$1,492,087    | \$(484,947)    |
| % Change            | -13.46%       | 2.02%        | 8.56%          | -2.56%         |

Budget Presentation Fiscal Years 2023 & 2024

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## Transit Personnel Request: \$554,927

### 7 Positions Requested:

- \* Customer Service Manager
- \* 6 Customer Service Specialists

- ✓ Expanded oversight of contracted transit operations
- ✓ Continuity of operations, independent of contractor
- ✓ Improved transparency and analysis

Budget Presentation Fiscal Years 2023 & 2024

## Transit Fund Operating Budget

|                               | Adopted<br>2021 | Adopted<br>2022 | Requested<br>2023 | Requested<br>2024 |
|-------------------------------|-----------------|-----------------|-------------------|-------------------|
| Operating Increase (Decrease) | \$28,064,076    | \$ 27,199,843   | \$30,790,766      | \$31,987,249      |
| % Change                      | 4,882.993       | \$(864.233)     | \$3,590.923       | \$396.483         |
|                               | 21.06%          | -3.08%          | 13.20%            | 1.29%             |



COBB COUNTY

Budget Presentation Fiscal Years 2023 & 2024

| Fiscal Year 2023 Detailed Operating Request         |             |                                                                                                                                                                       |
|-----------------------------------------------------|-------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Description                                         | Cost        | Justification                                                                                                                                                         |
| Janitorial Supplies (6174)                          | \$4,000     | Increased costs of supplies needed to stock customer restrooms                                                                                                        |
| Radio, TV, Comm Equip Supplies (6192)               | \$1,200     | Purchase of specialized headsets for requested Customer Service Rep Positions                                                                                         |
| Fire Fighting Supplies (6206)                       | \$1,100     | Increased based on spending levels for fire extinguisher refill charges                                                                                               |
| Accountable Items (6258)                            | \$10,450    | Equipment for requested positions                                                                                                                                     |
| Legal Fees (6318)                                   | \$15,000    | Litigation and Attorney fees for review of documents/agreements                                                                                                       |
| Operator Service Fees (6327)                        | \$2,649,230 | Projected cost of Operator Services fees for Transit Operations and Maintenance based on Contractual Hourly Rate Increase (Includes Circulator)                       |
| Installation, Relocation or Removal Services (6328) | \$10,000    | For Customer Service team- Covid related spacing renovations to separate calliers from each other                                                                     |
| IT Subscription Fee (6349)                          | \$512,779   | FY23 Increase reflects procurement of Trapeze software and licenses for paratransit reservations and scheduling. Currently owned and managed by the service provider. |
| Title-Tag Recording Fees (6360)                     | \$48        | Fees for additional bus procurement, new buses received (12 local bus replacement)                                                                                    |
| Other Fees (6362)                                   | \$1,000     | DRE recertification fee from FTA                                                                                                                                      |
| Wireless & Portable Telephone Service (6385)        | \$17,136    | Increased costs of WOP services for new buses                                                                                                                         |
| Data Communications (6386)                          | \$60,000    | Fees charged for internet and data services for Transit Facilities- Contracts/ Payments are managed by Finance                                                        |

Budget Presentation Fiscal Years 2023 & 2024

| Fiscal Year 2023 Detailed Operating Request   |                    |                                                                                                                                                                                                |
|-----------------------------------------------|--------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Description                                   | Cost               | Justification                                                                                                                                                                                  |
| Registration Fees (6394)                      | \$6,600            | Registration fees for Transit Staff to attend Training                                                                                                                                         |
| Travel Training (6400)                        | \$16,930           | Increased to cover training for Transit staff to remain up to date on Transit Operations best practices                                                                                        |
| Special Events & Promotions (6418)            | \$2,000            | Additional funds for marketing and advertising of the CobbLinc system and programs, staffing and supplies for outreach events and travel training programs                                     |
| Annual Maintenance & Support Contracts (6491) | \$229,056          | Increased costs of maintenance contracts for pest control, fire/sprinkler maintenance and alarm service, HVAC, tunnels, Fare Collection Systems, Overhead Doors, Maintenance of Bus stops etc. |
| Rental Equipment (6532)                       | \$4,713            | Navistar Capital Lease Agreement- Increased anticipated usage based on additional equipment for Customer Service Reps                                                                          |
| Janitorial Services (6578)                    | \$12,720           | Increased services for Janitorial Services Contract for Admin Building, CCT Ticket Kiosk, Fuel Building, MTC, Mobility Center, Cumberland Transfer Center                                      |
| Memberships (6584)                            | \$36,942           | Increased budget to add American Public Transportation Association (APTA) membership for the Agency                                                                                            |
| <b>Total</b>                                  | <b>\$3,896,923</b> |                                                                                                                                                                                                |

Budget Presentation Fiscal Years 2023 & 2024

## Transit Fund Capital Budget



|                     | Adopted<br>2021 | Adopted<br>2022 | Requested<br>2023 | Requested<br>2024 |
|---------------------|-----------------|-----------------|-------------------|-------------------|
| Capital             | \$45,000        | \$145,000       | \$190,000         | \$190,000         |
| Increase (Decrease) | \$(30,000)      | \$100,000       | \$45,000          | \$ -              |
| % Change            | -40.00%         | 222.22%         | 31.03%            | 0%                |

COBB COUNTY

Budget Presentation Fiscal Years 2023 & 2024

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| Fiscal Year 2023 Detailed Capital Request |          |                                                            |
|-------------------------------------------|----------|------------------------------------------------------------|
| Description                               | Cost     | Specification                                              |
| Construction-Paving (\$70k)               | \$45,000 | Increased cost of repairs and paving at Park and Ride Lots |
| Total                                     | \$45,000 |                                                            |

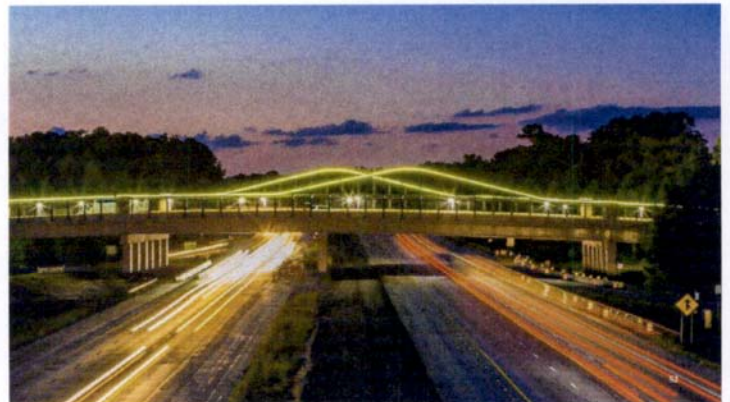
Budget Presentation Fiscal Years 2023 & 2024

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## Street Lights

COBB COUNTY

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### Street Lights Operating Requests:

**General Fund: \$409,899**

- \$204,899 for illumination of critical intersections and four trails
- \$205,000 ongoing light maintenance and operation for decorative bridges

**Street Light Program Funds: \$83,001**

- Maintenance of street lights, poles, and adjacent areas
- Repair costs for lighting and street light districts

Budget Presentation Fiscal Years 2023 & 2024

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### General Fund Street Lights Operating Budget

|                     | Adopted<br>2021 | Adopted<br>2022 | Requested<br>2023 | Requested<br>2024 |
|---------------------|-----------------|-----------------|-------------------|-------------------|
| Operating           | \$180,000       | \$299,101       | \$709,000         | \$709,000         |
| Increase (Decrease) | \$ -            | \$119,101       | \$409,899         | \$ -              |
| % Change            | - %             | 66.17%          | 137.04%           | - %               |

COBB COUNTY

Budget Presentation Fiscal Years 2023 & 2024

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### Street Light Program Fund Total Budget

|                     | Adopted<br>2021 | Adopted<br>2022 | Requested<br>2023 | Requested<br>2024 |
|---------------------|-----------------|-----------------|-------------------|-------------------|
| Personnel           | \$ 321,642      | \$325,078       | \$325,078         | \$325,078         |
| Operating           | \$6,164,248     | \$6,164,248     | \$6,247,049       | \$6,433,143       |
| Transfers Out       | \$27,000        | \$27,000        | \$ 27,000         | \$27,000          |
| Total               | \$6,512,890     | \$6,516,326     | \$ 6,599,327      | \$6,785,221       |
| Increase (Decrease) | \$430,215       | \$3,436         | \$83,001          | \$185,894         |
| % Change            | 7.07%           | 0.05%           | 1.27%             | 2.82%             |

Budget Presentation Fiscal Years 2023 & 2024

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### Department of Transportation

|                            | FY21 Adopted  | FY22 Adopted  | FY23 Requested | FY24 Requested |
|----------------------------|---------------|---------------|----------------|----------------|
| Administration             | \$ 1,068,779  | \$ 1,097,116  | \$ 2,132,579   | \$ 2,127,288   |
| Planning                   | \$ 117,634    | \$ 240,998    | \$ 409,099     | \$ 409,099     |
| Inspect                    | \$ 750,035    | \$ 762,153    | \$ 793,812     | \$ 761,481     |
| Utilities                  | \$ 675,671    | \$ 696,917    | \$ 783,939     | \$ 792,170     |
| Our Partners               | \$ 1,098,129  | \$ 1,808,475  | \$ 2,382,495   | \$ 2,360,069   |
| Traffic Operations         | \$ 5,037,718  | \$ 5,012,138  | \$ 6,109,430   | \$ 6,004,624   |
| General Fund Street Lights | \$ 180,000    | \$ 299,101    | \$ 709,000     | \$ 709,000     |
| Engineering                | \$ 1,640,038  | \$ 1,659,094  | \$ 2,097,030   | \$ 2,029,180   |
| Road Maintenance           | \$ 6,665,504  | \$ 6,935,961  | \$ 13,384,809  | \$ 15,845,844  |
| DOT Maintenance Projects   | \$ 513,000    | \$ 503,000    | \$ 503,000     | \$ 503,000     |
| Street Light Program       | \$ 6,512,890  | \$ 6,516,326  | \$ 6,599,327   | \$ 6,785,221   |
| Transit                    | \$ 30,526,679 | \$ 29,964,256 | \$ 32,883,477  | \$ 33,282,507  |
| Total                      | \$ 36,337,977 | \$ 35,786,839 | \$ 68,816,677  | \$ 71,081,082  |

Budget Presentation Fiscal Years 2023 & 2024

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COBB COUNTY

COBB COUNTY



Department of  
Transportation

|                     | Adopted<br>2021 | Adopted<br>2022 | Requested<br>2023 | Requested<br>2024 |
|---------------------|-----------------|-----------------|-------------------|-------------------|
| Personnel           | \$17,180,887    | \$17,519,642    | \$21,504,946      | \$21,528,276      |
| Operating           | \$38,540,870    | \$37,530,197    | \$41,687,231      | \$42,210,307      |
| Capital             | \$45,000        | \$145,000       | \$5,032,500       | \$7,350,500       |
| Transfers Out       | \$542,000       | \$592,000       | \$592,000         | \$592,000         |
| Contingency         | \$29,220        | \$ -            | \$ -              | \$ -              |
| Total               | \$56,337,977    | \$55,786,839    | \$68,816,677      | \$71,681,082      |
| Increase (Decrease) | \$5,716,131     | \$(551,138)     | \$13,029,838      | \$2,864,406       |
| % Change            | 11.29%          | -0.98%          | 23.36%            | 4.16%             |

COBB COUNTY

Budget Comparison Fiscal Years 2021 & 2024